

OPERATION: **SAFE COMMUNITY**

Chair: Bill Gibbons

Program Executive: Linda Miller

Strategy	Team Leader(s)	What Else It Takes for Full Implementation
1. Expand data-driven police deployment in Shelby County.	Larry Godwin Mark Luttrell	<ul style="list-style-type: none"> • Expand MPD by a net increase of 500 officers. • Explore – and decide – whether MPD, the Sheriff’s office, and suburban police departments can have a shared real-time crime analysis system.
2. Expand the Project Safe Neighborhood (PSN) law enforcement partnership model in Shelby County.	Larry Laurenzi	<ul style="list-style-type: none"> • Develop PSN model to reduce crime in public housing. • Develop PSN model for prosecution of criminal gang members, including narcotics dealers, so that a larger percentage of the “worst of the worst” will face increased jail time. • Develop and maintain a serious offenders list of chronic offenders for special investigation and prosecution.
3. Enact tougher state laws for gun crime.	John DeBerry Mark Norris	<ul style="list-style-type: none"> • Enact some combination of: <ul style="list-style-type: none"> - Eliminating parole for violent crimes - Enhancing the punishment for all violent crimes committed with guns and - Enhancing the punishment for violent group crimes (gang violence). • Enact tougher state laws on convicted felons in possession of guns.

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4. Reduce the caseload per prosecutor in the D.A.'s office for more effective prosecution.	Jim Kyle Mike Carpenter	<ul style="list-style-type: none"> • Increase by an <u>additional 19</u> the number of prosecutors in the D.A.'s office, with a resulting net increase of 19 in the number of prosecutors handling cases vertically.
5. Expand the Drug Treatment Court program so that it operates consistently at full capacity.	A C Wharton	<ul style="list-style-type: none"> • Obtain consistent Drug Court treatment funding of \$2 million per year.
6. Design and implement a comprehensive gang intervention strategy.	Richard Janikowski	<ul style="list-style-type: none"> • Develop a system of street outreach workers. • Implement an effort patterned after the successful High Point, North Carolina model to shut down open air drug markets. • Carry out the Safeways plan in Hickory Hill (partnering intelligence-led policing with community-based prevention to reduce concentrated violent crime) and expand to other areas where it is needed.
7. Sustain and expand student safety initiatives in public school systems.	Kriner Cash Bobby Webb	<ul style="list-style-type: none"> • MCS: <ul style="list-style-type: none"> - Create an independent police department. - Have at least one police officer in every middle school and high school. - Implement extended hours for alternative schools. - Certify all teachers in Nonviolent Crisis Intervention. - Establish school based probation officers (See Strategy #9.) - Expand physical security resources (metal detectors, cameras, etc.). - Implement an electronic student I.D. system. - Expand truancy reduction efforts, including re-establishing the Truancy Assessment Center, increasing the number of attendance teachers and

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		<p>working with the D.A.'s office or its mentoring initiative. (See Strategy #8.)</p> <ul style="list-style-type: none"> • Expand counseling and support services for students who have committed minor offenses and their families. • SCS: <ul style="list-style-type: none"> - Implement Project CLASS.
8. Implement a mentoring based truancy reduction program.	Harold Collins	<ul style="list-style-type: none"> • Have trained mentors available for any habitually truant public middle school student who wants one. • Maintain proper evaluation and data collection on results. • Have an active advisory board in place.
9. Launch the JustCare180° program to “turnaround” youth charged with unruly and delinquent offenses.	Curtis Person	<ul style="list-style-type: none"> • Have in place counselors to assess the needs of unruly and delinquent youth and their families. • Conduct a comprehensive inventory of resources available for such youth and their families. • Develop a system to match resources with those who need them. • Establish school based probation officers. (See Strategy #7.)
10. Reduce the recidivism of serious and violent juvenile offenders.	Curtis Person	<ul style="list-style-type: none"> • Have in place 20 additional specialized probation counselors to provide individualized support to all re-entering youth and their families. • Increase community-based services and partnerships for

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		<p>job placement, life training skills, mental health treatment, etc.</p> <ul style="list-style-type: none"> • Develop a supervised independent living facility for older youth who are at high risk of re-offending if returning to their previous living situation.
11. Expand and coordinate adult re-entry programs.	A C Wharton	<ul style="list-style-type: none"> • Effectively measure prisoners' risks, needs, and strengths before release. • Implement a re-entry phase before each inmate's release date, with development of a specific re-entry plan. • Upon release, provide: <ul style="list-style-type: none"> - Supervision and case management services - Support services such as housing and employment assistance - Community and faith-based linkages
12. Implement a proactive, coordinated "problem properties" system.	Ernest Dobbins	<ul style="list-style-type: none"> • Build on new community-based code enforcement offices to identify and address code violations. • Strengthen structures such as the E-Team for on-going collaboration among all pertinent government agencies in tackling specific problem properties. • Ensure aggressive redevelopment and restoration of neighborhoods through tougher local ordinances and state legislation to help put properties back on the tax rolls. • Continue aggressive use of the state nuisance law.
13. Build a communication campaign that conveys the consequences of	Shea Flinn	<ul style="list-style-type: none"> • Consistently invest \$400,000-\$450,000 per year - to be matched with donated time and space – for a

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committing violent crimes.		comprehensive delivery of the message through: <ul style="list-style-type: none">- Television- Radio- Bill boards- Bus panels- Hand-out materials- Posters
14. Implement a coordinated domestic violence initiative.	Deidre Malone Reid Hedgepeth	<ul style="list-style-type: none">• Establish a Family Safety Center as a hub for victims services.